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[Q1 2022 overview]

McCracken

A Strong Start

Q1 delivered a record breaking 158 relevant transactions, not only a hefty 37% increase over the same period a year ago when transactions were still being affected by the pandemic, but level with the already impressive Q4 deal count ushering in what looks like an elevated interest in M&A as a strategy for growth. And the momentum doesn't seem to be slowing anytime soon.

Highlights from Q1

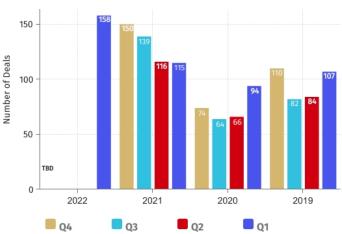
Havas jump started the major buyers chart this quarter with five acquisitions. Digital marketing company, Front Networks; Performance marketing agency, Frontier Australia; Digital experience agency, Inviqa; Paris ad agency, Raison de Santé; and PR firm, Tinkle.

IBM continued their acquisition strategy with 3 deals: Data & analytics software provider, Envizi; Cloud services firm, Neudesic; and Consultancy Sentaca. Stagwell also completed 3 deals in Q1: Media agency, Goodstuff; MarTech venture capital firm, Hannah Grey; and Digital agency, Instrument.

Major buyers with 2 deals completed in Q1 were: Deloitte: IT firm, Dextra Technologies; and Media technology consultancy, NTC. S4: Venture capital fund, Stanhope Capital Group; and Data consultancy, 4 Mile. Publicis: Software engineering firm, Tremend; and R&D marketing firm, BBK Worldwide. Omnicom: Digital experience consultancy; TA Digital, and Digital agency, Propeller. Finn Partners: Integrated marketing agency, AHA and PR agency Peppercomm.

Major buyers with one deal in Q1 were: Accenture: Data technology company Inrupt. WPP: Influencer firm, Village Marketing.

| MAJOR BUYERS | Q1 2022 Deals | 2021 Deals | 2020 Deals |
|-----------------------|---------------------|---------------|---------------|
| Havas | 5 | 3 | 3 |
| IBM | 3 | 5 | 0 |
| Stagwell | 3 | 4 | 1 |
| Deloitte | 2 | 4 | 3 |
| S4 | 2 | 12 | 6 |
| Publicis | 2 | 5 | 1 |
| Omnicom | 2 | 6 | 0 |
| Finn Partners | 2 | 9 | 1 |
| Accenture | 1 | 40 | 19 |
| WPP | 1 | 5 | 5 |
| Cognizant | 0 | 4 | 5 |
| Meltwater B.V. | 0 | 5 | 0 |
| Acceleration Partners | 0 | 2 | 0 |
| Blackstone | 0 | 23 | 0 |
| Dentsu | 0 | 2 | 5 |
| Fishawack Health | 0 | 3 | 1 |
| Fimalac Jellyfish | 0 | 5 | 3 |
| Real Chemistry (W2O) | 0 | 2 | 5 |



Deal Activity by Quarter

[Q1 overview]

Some Stories You May Have Missed

M&As Brewing? Data Shows 'Acquisition Strategy' Spiking Among Advertisers, Agencies What's to Come in Ad Tech M&A in 2022 and Beyond?

Interest in "acquisition strategy" has risen sharply among both agencies and brands, according to Bombora Company Surge – confirming a strong and sustaining return to M&A activity this year. <u>More</u>: Mediapost, April 4, 2022

What's to Come in Ad Tech M&A in 2022 and Beyond?

The ad tech industry saw a renewed surge in merger and acquisition (M&A) activity in 2021, which rolled into the new year with no signs of slowing down. As CTV remains one of the hottest sectors for M&A, Daniel Elad, chief strategy officer at TheViewPoint (which was itself yesterday acquired by Tatari) shares his opinion on the underlying trends and makes forecasts for the market dynamics in the years to come. More: theviewpoint, April 1, 2022

Report: Accenture Is Top Agency Acquirer For 2021

Marketing and communications agency acquisitions were up sharply in 2021 after declining for several years but still below the level reached five years ago, according to a new study from COMvergence. <u>More:</u> MediaPost, February 21, 2022

Agency M&A outlook: Change is coming

New needs have emerged as drivers of mergers and acquisitions in the agency space, leading to acquihires, an influx of private investment and other moves. With consumers rethinking their priorities, employees rethinking their jobs and marketers rethinking their rosters, it should naturally follow that agencies will be rethinking the ways they do business, and with whom. More: MarketingDive, January 4, 2022

Regulators Seek Comments On Mergers, 'Unique' Traits Of Digital Markets

Aiming to crack down on acquisitions that violate antitrust law, the Federal Trade Commission and Justice Department on Tuesday asked for public comments on new merger guidelines. "Recent evidence indicates that many industries across the economy are becoming more concentrated and less competitive -- imperiling choice and economic gains for consumers, workers, entrepreneurs, and

small businesses," the FTC stated Tuesday. More: MediaPost, January 18, 2022

Stagwell: We're Done With Uncapped Earnout M&A Model

It's been a busy week on the M&A front for Stagwell. First, it acquired UK media shop Goodstuff. Today, the company confirmed acquiring 49% of Portland, Oregon-based digital agency Instrument, which makes the shop a wholly-owned subsidiary. MDC Partners, which Stagwell merged with last year, acquired 51% of the agency in 2018. More: MediaPost January 6, 2022

For more information about individual transactions, click on the buyer's name.

| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|-------------------------|------------------------|--|------------|
| 2nd Watch | Aptitive | Cloud Data Consultancy | |
| Audience Serv | Emailbidding | Email Marketplace | |
| Bond | Drumroll | Brand Experience Agency | |
| <u>CI&T</u> | Somo | Digital Product Agency | |
| Dept | Raybeam | Software Company | |
| <u>Display Social</u> | Infinite Realities | Virtual Reality | |
| <u>Display Social</u> | Thunder Studios | Entertainment Production Company | |
| DJE Holdings | Mustache | Content Agency | |
| Ebiquity | Forde & Semple | Digital Media Solutions | |
| Endeavor Business Media | ISE Brand | Telecom Network Market | |
| Endeavour | Point B | Consultancy | |
| Genpact's Rightpoint | Hoodoo Digital | Digital Experience Consultancy | |
| Godspeed Capital | Savli Group | ServiceNow Specialist | |
| Google | Siemplify | Cybersecurity Firm | |
| <u>GovExec</u> | Forecast International | Market Intelligence | |
| <u>Havas Group</u> | Raison de Santé | Advertising Agency | |
| <u>Havas Group</u> | Tinkle | Public Relations | |
| IAS | Context | AI Company | |
| <u>IBM</u> | Envizi | Data & Analytics Software Provider | |
| К2 | Cloud Pacific | Saleforce Consulting Partner | |
| Kantar | Mindit | AI Company | |
| Magnite | Nth Party | Audience Data Startup | |
| <u>Marketcast</u> | Invoke | Research & Content Testing Platform | |
| Mayfair Equity Partners | LoopMe | Mobile Ad Platform | Investment |



McCracken Advisory Partners - M&A in Advertising, Marketing Services & Marketing Technologies

| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|--|------------------------|-----------------------------------|--------------------------|
| Microsoft | Activision Blizzard | Video Game Maker | \$68.7 Billion |
| MNTN | QuickFrame | Video Creation Platform | |
| mParticle | Indicative | Customer Journey Analytics | |
| Nagarro | RipeConcepts | Digital Agency | |
| Ness | Niyuj | Software Engineering | |
| New York Times | The Athletic | Subscription Sports Site | \$550.0 Million |
| <u>02 Investment Partners</u> | BerlinRosen | Advertising Agency | Investment |
| <u>Openweb</u> | Hive Media Group | Publisher Data Company | \$60.0 Million |
| <u>OSF Digital</u> | Datarati | Marketing Automation and CRM | |
| OSF Digital | FitForCommerce | Consultancy | |
| Precisely | PlacelQ | Location Data Provider | |
| Publicis Groupe | Tremend | Software Engineering | |
| Publicis Health | BBK Worldwide | R&D Marketing Firm | |
| Redbrick | CM Group's Delivra | Email Automation Firm | |
| Reply | Enowa LLC | SAP Technology Solutions | |
| Reply | The Spur Group | Strategy Consulting | |
| <u>S4Capital</u> | Stanhope Capital Group | Venture Capital Fund | Partnership |
| S4Capital's Media.Monks | 4 Mile | Data Consultancy | |
| Salient Global | ICX Media | Tech Company | |
| <u>Semrush</u> | Backlinko.com | SEO Training Platform | |
| <u>Simpli.fi</u> | Core Media Systems | Software Platform | |
| Sitel Group & Clarke Capital Partners | Clearlink | Omnichannel Platform | Strategic Partnership |
| Smartly.io | Ad-Lib.io | Creative Optimization Platform | |
| Stagwell | Goodstuff | Media Agency | |



JANUARY

| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|---|---|-----------------------------------|----------------|
| Stagwell | Hannah Grey | MarTech Venture Capital Firm | Minority Stake |
| <u>Stagwell</u> | Instrument | Digital Agency | 49% Stake |
| Stingray | Instore Audio Network | Retail Audio Network | |
| Symphony Technology Group (STG) | Kantar Reputation Intelligence | Media Tracking | |
| <u>Symphony Technology Group</u> (<u>STG)</u> | Onclusive | Communications and PR | |
| Symphony Technology Group (STG) | Prgloo | PR Agency | |
| <u>T-Mobile</u> | Octopus Interactive | Ride Share Ad Network | |
| Take-Two Interactive | Zynga | Mobile Gaming | |
| The Arena Group | Parade Magazine | Publication | |
| The PHA Group | Red Hot Penny | Digital Agency | |
| Tower Arch Capital's SnugZ | Sweda Company | Promotional & Gifting Products | |
| <u>TruArc</u> | Lamark Media | Digital Marketing Company | Partnership |
| True Independent Holdings | Dicom | Media Agency | |
| Twitter | Aleph Group | Digital Media | Minority Stake |
| <u>Unbounce</u> | LeadsRx | Marketing Analytics Platform | |
| Vista Equity Partners | Jebbit | Data Platform | Investment |
| <u>360PR+</u> | CRC | Lifestyle Agency | |
| Accolite Digital | Xerris | Cloud and Software Development | |
| <u>Acosta</u> | OeP | Digital Commerce | |
| Apexon | Infostretch | Digital Engineering Services | Merger |
| Banyan Software | DataDesign Solutions, Inc. | Intelligence Automation | |
| Billups | Ads on Top | API-First Ad Server | |
| Brick Marketing | Search Engine Marketing of New England | Digital Agency | |
| <u>Brightedge</u> | OnCrawl | SEO Data Company | |

| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|------------------------|---------------------|--------------------------------------|----------------|
| Cast & Crew | Backstage Holdings | Talent Marketplace | |
| Cohere Capital | Boostability | Digital Marketing Company | |
| Concord USA | SwiftWIN | Digital Consulting Firm | |
| Conductor | ContentKing | Website Solution Provider | |
| Crain Communications | Front Office Sports | Newsletter Publisher | 20% Stake |
| Deloitte | Dextra Technologies | IT Firm | |
| Drip | Sleeknote | Cloud-Based Provider | |
| FINN Partners | АНА | Integrated Marketing Agency | |
| Havas Group | Inviqa | Digital Experience Agency | |
| IBM | Neudesic | Cloud Services Consultancy | |
| IBM | Sentaca | Consultancy | |
| IDG Communications | Selling Simplified | MaaS Platform | |
| Innovid | TVSquared | Measurement Platform | |
| Kalmbach Media | Video Wisconsin | Video Production Company | |
| <u>Kin + Carta</u> | Melon Group | Software Development Firm | |
| Lifespeak | Wellbeats | Software Company | \$92.0 Million |
| LinkedIn | Oribi | Marketing Analytics | \$80.0 Million |
| Omnicom Health Group | Propeller | Digital Agency | |
| <u>Pattern</u> | Amplifi.io | Digital Asset Management Platform | |
| Piano | SocialFlow | Marketing Platform | |
| Press Ganey | Forsta | CX Firm | |
| <u>Relevate Health</u> | Axon Communications | Healthcare Communications | |
| <u>Rhetorik</u> | Datarista | Data Firm | |
| Snap, Inc. | The Aleph Group | Digital Media | Minority Stake |

For more information about individual transactions, click on the buyer's name.

| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|-----------------------------|--|---|-------------------------|
| <u>Spotify</u> | Chartable | Podcast Analytics Platform | |
| <u>Spotify</u> | Podsights | Podcast Ad Measurement Service | |
| Standard General & Apollo | Tegna | Media Company | \$5.40 Billion |
| Strikepoint Media | Traffic Titans | YouTube Lead Generation | |
| The Marketing Practice | 90octane | Strategic Marketing | |
| <u>Troika Media Group</u> | Converge Direct | Performance Marketing Agency | \$125.0 Million |
| <u>Valtech</u> | Absolunet | Commerce & Digital Transformation | |
| Verisk | Infutor | Marketing Services | \$225.0 Million |
| <u>WPP</u> | Village Marketing | Influencer Marketing | |
| <u>Deloitte</u> | Etain Software | Web Development & Software Solutions | |
| Acadia | Bobsled Marketing | Ecommerce Specialist | |
| Accenture | Inrupt | Data Technology Company | Strategic Investment |
| Amazon | MGM | Entertainment Production Company | \$8.5 Billion |
| Amsive | Genesis Direct | Direct Response Agency | |
| Apps Associates | Forcivity | Salesforce Solutions | |
| <u>Brandwatch</u> | Paladin | Influencer Marketing | |
| Bridgepoint | Equistone's Inspired Thinking Group | Martech Services Provider | |
| <u>Capital D</u> | Pharasee | Language Generation Platform | Majority Interest |
| <u>cart.com</u> | DataFeedWatch | Data-feed Management Solutions | |
| Concord USA | Evolytics | Data Analytics Consulting Firm | |
| Court Square Private Equity | Power Digital | Marketing Tech Company | |
| <u>DataArt</u> | Software Nation | Data Transformation Services | |
| Deloitte | NTC | Media Technology Consultancy | |
| Dept | Hello Monday | Creative Studio | |

MARCH

AcCracken Advisory Partners - M&A in Advertising, Marketing Services & Marketing Technologies

| | BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|---|----------------------------------|---------------------------------|---|----------------------|
| - | Future PLC | Waive | Data Insights Startup | |
| | Elliott Management Consortium | Nielson | Media Measurement Firm | \$16.0 Billion |
| | Epic Games | Bandcamp | Online Music Store | |
| | Future PLC | Waive | Data Insights Startup | |
| | Future PLC | WhatCulture | Social-First Brand | |
| | Goodway Group | Tuff | Marketing Agency | |
| | <u>Gravity Global</u> | 9th Wonder B2B | Business to Business Division | |
| | Gravity Global | Morsecode | Creative Agency | |
| | <u>Havas Group</u> | Front Networks | Digital Marketing Company | |
| | <u>Havas Group</u> | Frontier Australia | Performance Marketing Agency | Majority Interest |
| | HUMBL | Ixaya | Technology Firm | |
| | impact.com | Pressboard | Analytics Platform | |
| | Improving Further | YoppWorks | Digital Transformation | |
| | <u>Infosys</u> | oddity | Digital Marketing Agency | |
| | INNOCEAN | Horizon Media | Media Agency | Minority Stake |
| | <u>Ispot</u> | Tunity | Application | |
| | Kargo | Parsec | Sales Platform | |
| | MarketCast | Phoenix Marketing International | Analytics Provider | |
| | <u>Miroma Group</u> | Maker Lab | Digital Agency | |
| | Mod Op | AMG Marketing Resources | Parent Company of Marketing Agencies | |
| | Naviga | Abacus | Experience Platform | |
| | NetReputation | OnlineReputation.com | Online Reputation Management | |
| | Next Fifteen Communications | Engine Group UK | Digital Transformation | \$103.5 Million |
| | Niantic | 8th Wall | Augmented Reality Apps | |



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| BUYER | TARGET | SECTOR (TARGET) | VALUATION |
|----------------------------|----------------------|--|-----------------|
| NTT DATA | Vectorform | Digital Transformation | |
| <u>Omnicom</u> | TA Digital | Digital Experience Consultancy | |
| Optimove | Kumulos | Mobile Firm | |
| <u>OSF Digital</u> | netnomics | Marketing Automation and CRM | |
| Praecipio Consulting | 6kites | Software Development Firm | |
| Prescient Healthcare Group | Strategic North | Strategy Consulting | |
| Recurrent Ventures | Business of Home | B2B Media Brand | |
| Ruder Finn | Peppercomm | Communications Firm | |
| Semrush | Kompyte | Intelligence Automation | |
| Sendinblue | Meetfox | Scheduling Software Company | |
| <u>Snap, Inc.</u> | NextMind | Brain-Computer Interface Technology | |
| Society Brands | OmniiX | Brand Management Agency | |
| System1 | Couponfollow | Coupon Code Search Engine | |
| TripleLift | 1plusX | Data Platform | \$150.0 million |
| Zeta Global | ArcaMax | Newsletter Developer | |
| | | | |
| | Q1 Total = 158 Deals | | |

[Contact]



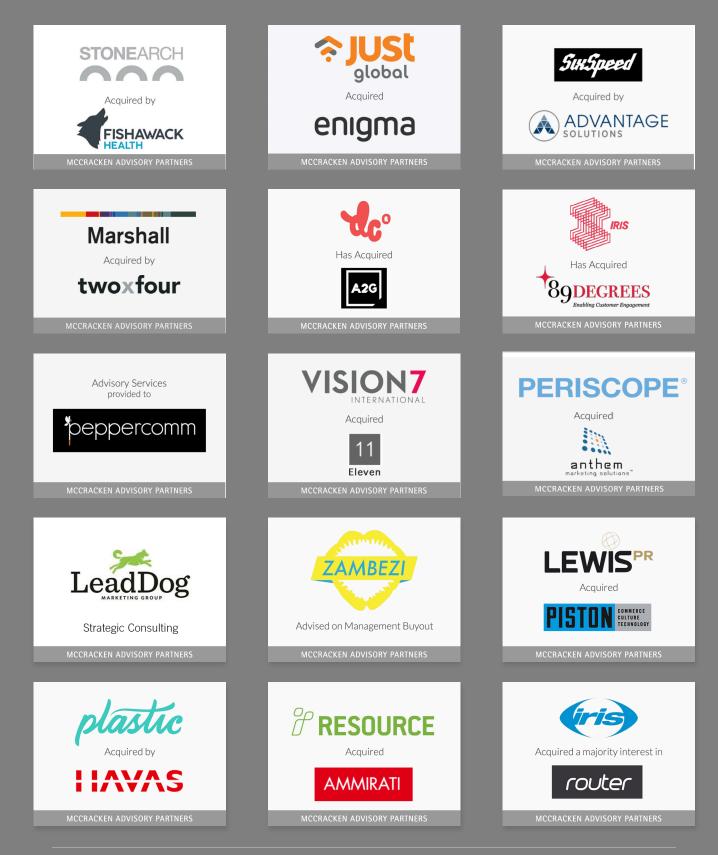
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McCracken AP Transactions



Q1 2022

McCracken Advisory Partners - M&A in Advertising, Marketing Services & Marketing Technologies

McCracken AP Transactions

| LEWISPR Acquired | LEWISPR Acquired purestone. | AtomicPR Acquired by HUNTSWORTH |
|--------------------------------------|------------------------------------|--|
| MCCRACKEN ADVISORY PARTNERS | MCCRACKEN ADVISORY PARTNERS | MCCRACKEN ADVISORY PARTNERS |
| Acquired by | LEWIS Acquired | LEWIS Acquired LEADS UNITED |
| | Page One PUBLIC RELATIONS | Communication with an edge |
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| LEWIS PR Acquired | | |

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MCCRACKEN ADVISORY PARTNERS