Q1 2017

M&A in Advertising, Marketing Services & Marketing Technologies



mccrackenap.com New York - Minneapolis - Sao Paulo

[Q1 2017 overview]

A Busy Q1 for Some

We tracked 67 relevant transactions in Q1 of 2017. Most active and visible on the buy-side was [unsurprisingly] WPP with ten transactions including the VR agency - SubVRsive, a majority stake in full service agency - BruketaZinic OM, a majority stake in content agency - MediaCom India, Hispanic agency - Zubi, media intelligence shop - Newsaccess, advertising agency - Shanghai O&M as well as its sister agency Shanghai O&M Marketing Communications Consulting, a stake in digital agency EightyTwenty, a majority stake in Pmweb Comunicao Ltd., a majority stake in digital tech shop - 3Ti Solutions and branding agency - Identica.

Meanwhile, **Dentsu** continued its charge with four acquisitions including, digital agency - **blueinfinity**, a stake in advertising agency - **Dwi Sapta**, digital services shop - **Evolable Asia** and a majority stake in advertising agency group - **Grant Group**. Also with 4 transactions, **Publicis** scooped up comms and PR shop - **Troyka Group**, digital services agency - **Verbita**, content agency - **Ardent** and UX design shop - **The Abundancy**.

Accenture remains on a tear with three deals in Q1, product design firm – Altitude, a 62% stake in digital agency – SinnerSchrader and consultancy – First Annapolis.

And stepping up their deal pace, PE Firm the **Stagwell Group** also kicked off 2017 with three acquisitions including polling and research group – **Harris Poll**, the analytics agency – **Nielsen's Harris** and a minority stake in creative consultancy – **Wolfgang**.

Finally, and bursting on the scene in Q1 after an absence is **Condé Nast** with three deals: social media shop – **CitizenNet**, experiential agency – **Pop2life** and event technology platform – **Ribyt**.

Three Important Stories You May Have Missed

Convergence is in full swing with an undeniable trend that has the major consultancies surging into the agency world and becoming one of the driving forces in M&A for MarCom and MarTech agencies. Some of the networks have an antidote – see story #3 (next page).

 Inside Accenture's Plans for Agency Dominance - Watch out, agencies, the consulting firms are coming - Accenture Interactive, the agency inside consulting giant Accenture, is on a growth tear, snapping up agencies and opening offices. Al has grown double digits in the last year - it has over 13,000 employees globally and has increased both capabilities and where it has offices. The agency claims upwards of \$3 billion in global revenue and to be the fastestgrowing sector inside Accenture. The majority of its clients are also clients of parent Accenture. More... Source: DIGIDAY 3.8.2017

[Q1 2017 overview]



- Global Consultancies are Buying Up Agencies and Reshaping the BrandMarketing World Industry watchers predict the trend will only accelerate – Along with a desire by consultancies to tap into clients' escalating digital marketing budgets, the acquisition trend reflects the ongoing transformation of the business landscape as a whole, and provides a blueprint for how consultancies and agencies will do business moving forward. <u>More...</u> Source: ADWEEK 3.12.2017
- 3. SapientRazorfish Unveils New Offering: Combines Consulting, Ad Services The firm hopes the integrated offering presented by SapientRazorfish will serve as an alternative to that fractured bifurcated approach that clients will embrace - According to the firm the new offering combines the strengths of consultancies and agencies. The core offering includes: Digital Business Strategy & Innovation; Customer Experience; Data & Artificial Intelligence; Marketing Modernization; IT Modernization and commerce. More... Source: Steve McClellan, MEDIAPOST 3.16.2017

Is Convergence Good News for Sellers?

Yes, it is... it's very good news for sellers and serves to bolster the headline from our Q4 2016 edition 'A Plethora of Buyers'. Convergence and vertical integration are healthy additions to the numbers and motivations of buyers planning to make acquisitions.

2017 DEALS	Company	Q1 2017 Deals	2016 Deals	2015 Deals	2014 Deals
	dentsu	4	34	26	18
	WPP	10	29	40	52
		4	4	19	23
	HAVAS	1	4	9	5
	IFG	0	4	-	9
	IBM	0	5	-	-
	Deloitte.	0	3	4	-
	MERKLE	1	3	2	3
	FREEMAN	0	2	-	-
	Vista Equity Partners	0	2	7	2
	accenture	3	4	7	1
	Google	0	6	3	8
	CONDÉ NAST	3	-	-	-
	THE STAGWELL GROUP	3	-	-	-
	United COLLECTIVE	2	-	-	-

Q1 2017 deals

For more information about individual transactions, click on the buyer's name.

BUYER	SELLER	SECTOR (SELLER)	VALUATION
<u>Accenture</u>	Altitude	Product Design Firm	
Bain Capital	Daymon Worldwide	Retail Services	
<u>Centerfield</u>	Qology	Performance Marketing	
China Oceanwide Holdings & IDG Capital	International Data Group (IDG)	Media/Market Research	
<u>Cisco</u>	AppDynamics	Software Startup	\$3.7 Billion
DEG	Hint Studios	Creative Agency	
Deluxe Corporation	FMCG	Marketing Services	\$200 M
Dentsu Aegis	blue-infinity	Digital Agency	
<u>Ezoic</u>	AmpedSense	Ad Tech	
Four Communications Group	Insight Consulting Group	Public Relations	
<u>Gotcha Group</u>	Signal Campus	Colligiate Marketing	
Gotcha Group	Kaleidoscope YFM	Colligiate Marketing	
Innotech Capitals	Ad-Juster	Ad Tech	
Kyu Collective	Beworks	Consultancy	
Publicis' Leo Burnett	Ardent	Content Agency	
Publicis' Leo Burnett	The Abundancy	Analytics Agency	
Stagwell Group	Harris Poll	Polling and Research	
Stagwell Group	Nielsen's Harris	Analytics Agency	
The Shipyard	Stream Digital	Digital Agency	
Time, Inc.	Adelphic	Mobile Ad Platform	
United Collective	Canvas	Digital Agency	
United Collective	RL Public Relations & Marketing	Public Relations	
WPP's Group M	MediaCom India	Content Agency	Majority Stake
WPP's Ogilvy & Mather	Shanghai O&M Advertising	Advertising Agency	
WPP's Ogilvy & Mather	Shanghai O&M Marketing Communications Consulting	Communications & PR	
Dentsu Aegis	Dwi Sapta	Advertising Agency	Minority Stake
WPP's Wunderman	Pmweb Comunicao	Digital Agency	Majority Stake
Accenture	SinnerSchrader	Digital Agency	62% Majority Share
<u>Ascential</u>	MediaLink	Advertising Consultant	
<u>Be Heard</u>	Freemavens	Marketing Analytics	
Brandify	Street Fight	Integrated Media Company	
Cello Group plc	Defined Health	Marketing Services	
Channel Zero	The Content Agency	Video Content Agency	€106,500
Condé Nast	CitizenNet	Social Media Marketing	
			Continued »

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Q1 2017 deals

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BUYER	SELLER	SECTOR (SELLER)	VALUATION
<u>Goldman Sachs</u>	MDC Partners	Advertising Holding Co	\$95M investment
Interel	AMG	Public Affairs	
<u>Maru Group</u>	Usurv	Research Tech	
Omnicom's TBWA	Lucky Generals	Creative Agency	Majority stake
Salesforce	Sequence	UX Design Agencu	
Singtel's Amobee	Turn	Data Management Platform	
Sun Seven Stars	Grapevine	Marketing Platform	Majority investment
<u>WPP</u>	SubVRsive	Virtual Reality	
<u>WPP's GTB</u>	Zubi Advertising	Hispanic Agency	
WPP's Kantar Media	Newsaccess	Media Intelligence	
WPP's Ogilvy & Mather	EightyTwenty	Digital Agency	Minority stake
<u>Accenture</u>	First Annapolis	Consultancy	
<u>Altice USA</u>	Audience Partners	Digital Advertising	
Amazon Web Services (AWS)	Do.com	Platform	
Condé Nast	Pop2Life	Experiential	
Condé Nast	Ribyt	Event Technology Platform	
<u>Dentsu Aegis</u>	Evolable Asia	Digital Services	
Dentsu Aegis	Grant Advertising Group	Advertising Group	Majority stake
Dolphin Digital Media	42West	Publicity Firm	\$28 million
Entravision Communications	Headway Digital	Digital Agency	
<u>Gartner</u>	L2	Digital Performance	
Globant	Ratio	Digital Services	
Havas Group	Agence79	Digital Agency	
<u>Merkle</u>	Divisadero	Spanish Digital Consultancy	
Ogilvy & Mather	Eightytwenty	Digital Services	
Pinterest	Jelly	Арр	
Publicis Group	Troyka Group	Communications & PR	Minority stake
Publicis Sapient	Vertiba	Digital Services	
Stagwell Group	Wolfgang	Creative Consultancy	Minority stake
<u>Sullivan</u>	FOUR32C	Design Agency	
WPP's Grey	BruketaZinic OM	Full Service Agency	Majority stake
WPPs Mirum (JWT Network)	3Ti Solutions	Digital Technology	Majority stake
Whittle Holdings	Identica (From EDC Communications)	Branding Agency	

Q1 Total = 67 deals

[Contact]



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McCracken AP Transactions

MCCRACKEN ADVISORY PARTNERS	Advised on Management Buyout		Acquired by
RESOURCE Acquired AMMIRATI	Acquired a majority interest in FOULER MCCRACKEN ADVISORY PARTNERS		Acquired DUTESTONE.
Acquired by HUNTSWORTH	CCRACKEN ADVISORY PARTNERS		Acquired Communication with an edge
COUND ZERO Acquired by WONGDOODY MCCRACKEN ADVISORY PARTNERS	Globalbeach Acquired by Exercise Design & Technology MCCRACKEN ADVISORY PARTNERS	Acquired by MCCRACKEN ADVISORY PARTNERS	LEWISPR Acquired Guides murphy group Guides murphy group Guides murphy group MCCRACKEN ADVISORY PARTNERS